

SMA SOLAR TECHNOLOGY AG Analyst / Investor Presentation Financial Results Q3 2024

Presented by Barbara Gregor, CFO & Jürgen Reinert, CEO November 14, 2024

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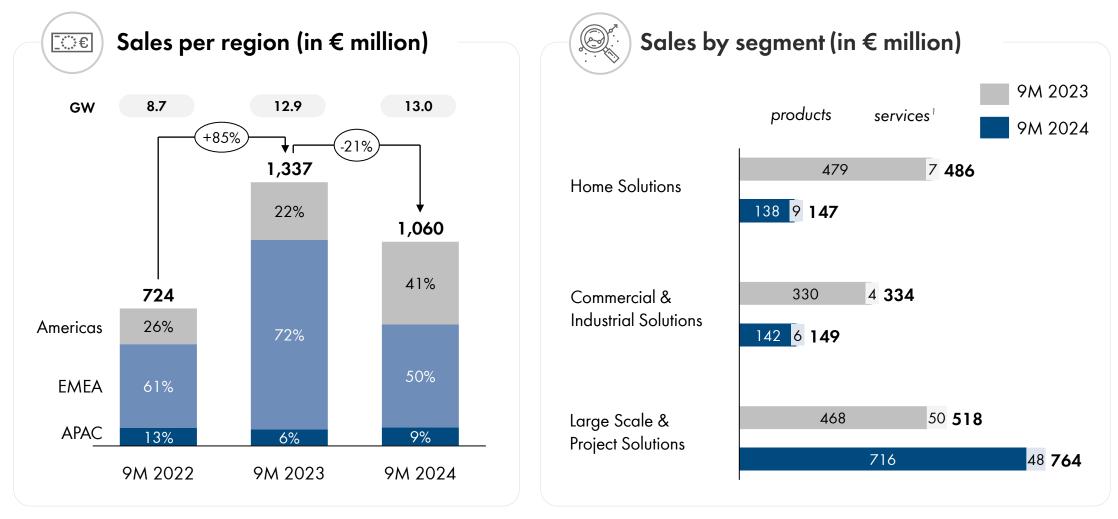


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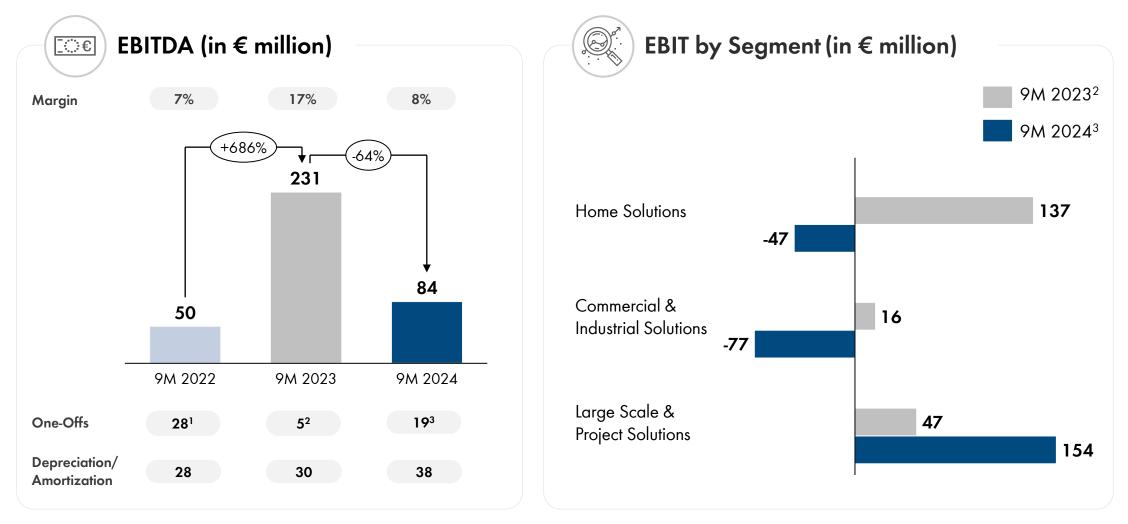
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Sales below prior year level with strong revenue growth in Large Scale segment as expected





9M 2024 profitability driven by strong performance in LS segment and positive one-time-effect



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1. 9M 2022 profitability includes positive one-time other income from fees earned related to a late order cancellation from a customer in H1 (\leq 5 m) and a positive one-time other income from the sale of property in H2 (\leq 23m) 6

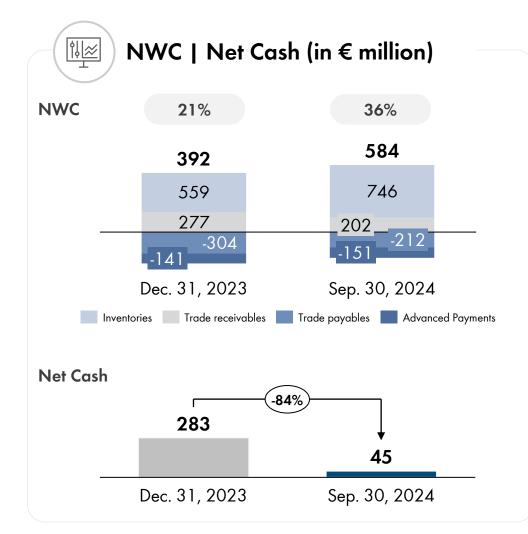
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2. 9M 2023 profitability includes positive one-time other income from fees earned related to a late order cancellations from customers (€5m)

3. Profitability (segment Corporate) includes positive one-time effect in other income from sale of elexon shares (€19m) in Q1 2024

As a result of increased Net Working Capital, Net Cash decreased in 9M 2024





2. Not interest-bearing

Group Balance Sheet (in € million)						
	2023/12/31	2024/09/30	Change			
Non-current assets	428	482	13%			
Working capital	837	948	13%			
Other assets ¹	74	61	-17%			
Total cash	283	191	-33%			
Shareholder's equity	686	703	3%			
Provisions ²	201	172	-15%			
Trade payables	304	212	-30%			
Financial liabilities ³	0	146				
Other liabilities ^{2, 4}	431	449	4%			
TOTAL	1,622	1,682	4%			

1. Other assets include financial receivables, income tax assets, value added tax receivables, other financial assets and assets held for sale

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3. w/o not interest-bearing derivatives: €0.9m (2023: €0.0m) and IFRS 16 Leases of €26.8m (2023: €25.4m)

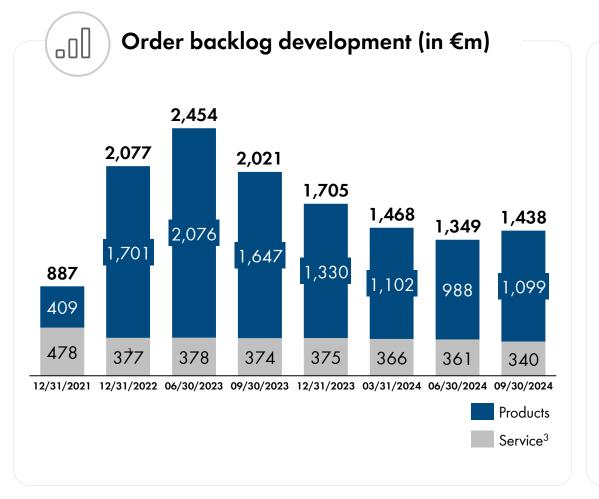
4. Other liabilities include advanced customer payments, deferred income from extended guarantees and service & maintenance contracts, personnel-related liabilities and customer bonuses

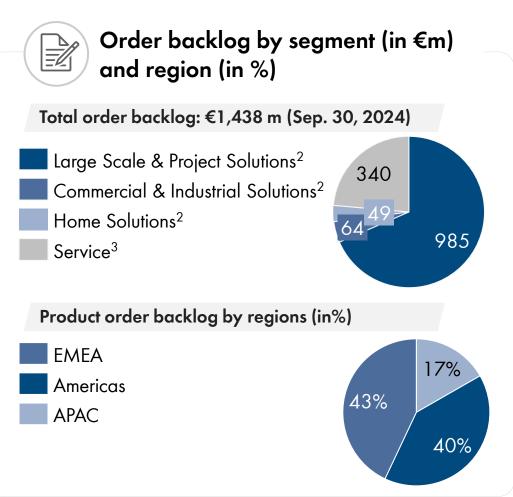
Free Cash Flow is affected by the increase of Net Working Capital



Cash Flow (in € million) 9M 2023 9M 2024 Net Income 180 35 Gross Cash Flow 253 53 Cash Flow from Operating Activities 130 -167 Net Capex -51 -72 Cash inflow from divestments **18**¹ 0 Free Cash Flow² 79 -220

Product Order Backlog reflects current market demand with Home and C&I soft and Large Scale remaining strong





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1. After full cancellation of orders related to the onerous O&M contract

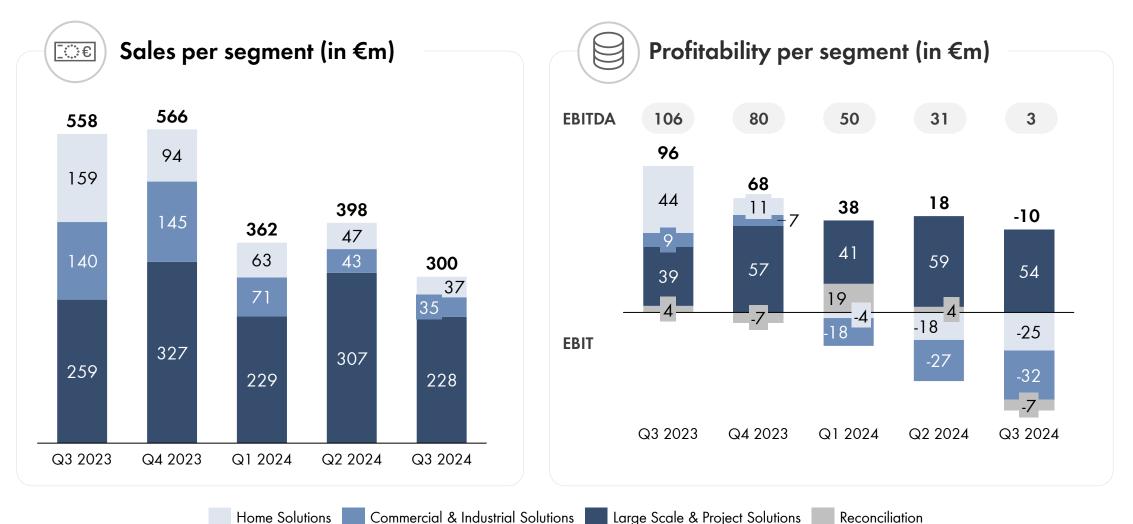
2. w/o "Service"

3. Order backlog attributable to the former segment "Service", which will be recognized over a period of 5 to 10 years

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Net sales and EBIT Q3 2024 in line with expectations, driven primarily by Large Scale, while Home and C&I are affected by high customer stock levels





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Restructuring and Transformation Program

Guidelines: What do we align ourselves with?





Cost & Cash Efficiency

Development of measures to improve cost efficiency and reduce liquidity requirements



Flexibility

Increasing the flexibility in service delivery for quick and efficient responses to volume/mix fluctuations



E2E Responsibility

Creating an organizational structure and culture that ensures comprehensive responsibility



Future Viability

Developing and implementing strategies & measures to ensure the company's long-term competitiveness and sustainability

Subsequent Restructuring - Transformation in H&CI and sustainable growth of LS SM



•	2024 — 2025 —	• 2026 -	• 2027	•
Overarching	 Introduction of new op. model with E2E accountability of the segments Establishing a lean corporate center Exit from unattractive country markets Analysis & potential update of product portfolio and research & development 			
Home and C&I	 Possible consolidating of Home and C&I into one segment Restructuring Rightsizing along all business functions 			
	Tra		g into a prime system player in core markets a flexible and competitive business model	
<u>e</u>		 		
Large Scale	 Ensuring of long-term differentiation and sustainable profitable growth Strengthening of services business in North America 			

SMA North Star Leading global specialist in photovoltaic system and solution technology





SMA's has a diversified business focusing on energy systems in the residential/commercial markets and on energy solutions in the utility scale markets

SMA drives sustainable profitable growth by leveraging its innovation capabilities...

... to differentiate with an integrated system offering and digital services in the residential and commercial markets..

... whereas ensuring competitive energy solutions for large scale projects globally

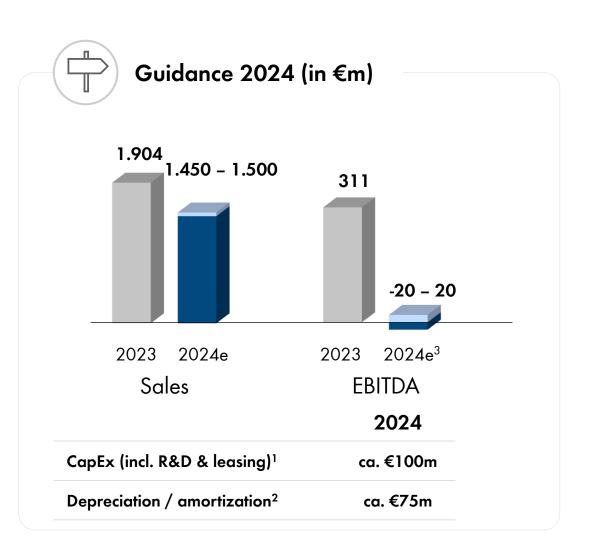
SMA manages **competitiveness in a dynamic market environment** with a flexible footprint in both divisions and a channel-specific sales and services approach

Source: SMA Solar Technology, Project SHIFT



Outlook 2024

SMA Managing Board adjusts sales and earnings guidance





Management comments

- Sales in the Large Scale & Projects Solutions segment will continue to perform on high level, driven by the existing high order backlog and sustained high demand.
- Due to ongoing market challenges in Home and C&I segments, SMA initiated a restructuring and transformation program.
- As a result of this, SMA's managing board has revised Full Year 2024 guidance.
- The restructuring and transformation program will establish the basis for profitable growth going forward.

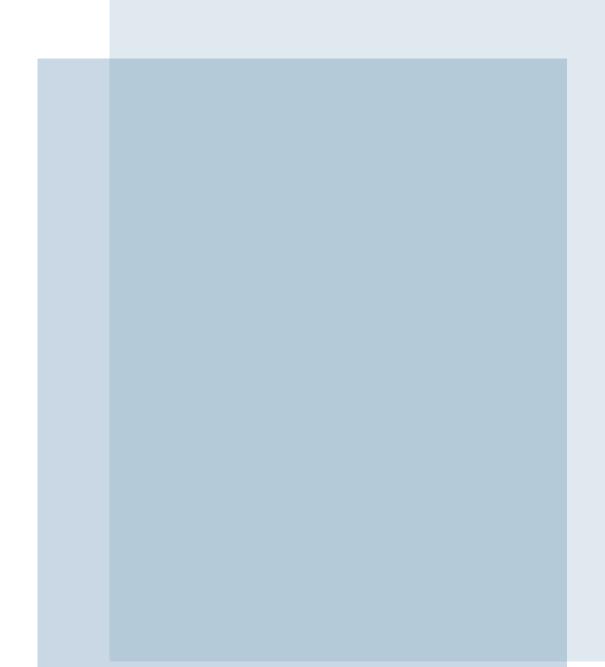
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1. Incl. approx. €40m for cap. R&D costs and approx. €10m for IFRS16 Leasing (leasing liabilities incl. payments over next 10+ years)

2. Incl. €50m scheduled depreciation and approx. €25m unscheduled depreciation

3. Including €19m positive one-time effect from the sale of shares in elexon

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